

## NEWFOUNDLAND AND LABRADOR

## BOARD OF COMMISSIONERS OF PUBLIC UTILITIES

120 Torbay Road, P.O. Box 21040, St. John's, Newfoundland and Labrador, Canada, A1A 5B2

E-mail: greg.connors@mcinnescooper.com

2019-02-07

Gregory J. Connors Counsel for Nalcor McInnes Cooper 5<sup>th</sup> Floor, 10 Fort William Building P.O. Box 5939 St. John's, NL A1C 5X4

Dear Mr. Connors:

Re: Rate Mitigation Options and Impacts Reference - Information Requests

As previously discussed, attached are Information Requests PUB-Nalcor-074 issued by the Board in relation to the above subject matter. Responses to these requests must be filed by 3:00 p.m. on Monday, February 25, 2019.

If you have any questions or require any clarification, please do not hesitate to contact the undersigned.

Sincerely

Sara Kean

Assistant Board Secretary

SK/bt

Enclosure

Peter Hickman, Nalcor Energy, E-mail: phickman@nalcorenergy.com
Rob Hull, Nalcor Energy, E-mail: robhull@nalcorenergy.com
Geoff Young, Newfoundland and Labrador Hydro, E-mail: gyoung@nlh.nl.ca
Dennis Browne, Q.C., Consumer Advocate, E-mail: dbrowne@bfma-law.com

## Reference from the Lieutenant-Governor in Council On the Rate Mitigation Options and Impacts Relating to the Muskrat Falls Project

## INFORMATION REQUESTS

1 2 3 4	PUB-Nalcor-001	Please list each company within the Nalcor Group of Companies, provide a chart showing the companies and provide a description of the primary purpose or objective of each.
5 6 7	PUB-Nalcor-002	Please provide copies of the documents creating or constituting each company in the Nalcor Group of Companies.
8 9 10 11 12	PUB-Nalcor-003	Please provide the annual audited financial statements for Nalcor Energy and for each of the companies in the Nalcor group for the period 2013-2017, inclusive and provide 2018 audited financial statements when available.
13 14 15 16	PUB-Nalcor-004	Please provide the organizational charts for each company in the Nalcor Group of Companies that outlines the structure of each major division in each company.
17 18 19 20 21	PUB-Nalcor-005	Please confirm whether the Oil and Gas and Bull Arm activities have been established as separate entities, external to the Nalcor Group of Companies as previously announced. If not, please state the date this is expected to occur.
22 23 24 25 26 27	PUB-Nalcor-006	Please provide a table that shows the total number of full time employee equivalents ("FTEs") in each company in the Nalcor Group of Companies as of December 31, 2018 and forecast for 2019 to 2023, inclusive broken down by each major division of the company and by permanent and temporary FTEs.
28 29 30 31 32	PUB-Nalcor-007	Please explain how Newfoundland Hydro and Nalcor Energy each determines the appropriate annual balance of permanent employees, temporary employees and external contactors required to complete the work requirements for the year.
33 34 35 36	PUB-Nalcor-008	For each division or major area of operations of Nalcor Energy please explain the underlying rationale for its creation and explain why the mandate of that division could not be carried out by Newfoundland and Labrador Hydro.

1 2 3 4 5	PUB-Nalcor-009	Please describe the activities undertaken by the Power Supply Division of Nalcor, including the assets that the Division is responsible for operating and maintaining and the number of full time equivalent employees in each department or section of the Division.
6 7 8 9 10 11	PUB-Nalcor-010	Please explain in detail any constraints or restrictions that may exist that would limit or have implications for the consolidation of any activities currently carried out by Nalcor Energy into Newfoundland Hydro.
12 13 14 15 16	PUB-Nalcor-011	Please describe Newfoundland Hydro's distribution system, including the generation facilities, distribution lines, number of customers and number of full time equivalent employees involved in the operation of the system.
17 18 19 20	PUB-Nalcor-012	Please provide Newfoundland and Labrador Hydro's annual operating and capital budgets associated with operating the distribution system for the period 2016 to 2018 and forecast for 2019 to 2021, inclusive.
21 22 23 24 25	PUB-Nalcor-013	Please explain if and how Newfoundland Hydro and Newfoundland Power cooperate or coordinate in the activities associated with the generation, transmission and distribution of electricity to customers.
26 27 28 29	PUB-Nalcor-014	Please provide copies of any agreement between Newfoundland Hydro and Newfoundland Power on the sharing of any services or assets associated with serving customers.
30 31 32 33 34	PUB-Nalcor-015	Please provide the average salary paid by each of Nalcor Energy and Newfoundland Hydro, including all indirect costs such as employee benefits, training, travel etc. and provide the details of the calculation of each average.
35 36 37 38 39 40 41 42 43 44 45 46	PUB-Nalcor-016	Please provide copies of all agreements relating to the Muskrat Falls Project, including:  (i) Power Purchase Agreement between Newfoundland Hydro and the Muskrat Falls Corporation; (ii) Generator Interconnection Agreement; (iii) Transmission Funding Agreement; (iv) Labrador Island Link Assets Agreement; (v) Labrador Island Link Lease Agreement; (vi) Labrador Island Link Remedies Agreement; (vii) Muskrat Falls Water Rights Agreement; and (viii) Sanction Agreement.
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1 2 3	PUB-Nalcor-017	Please provide copies of all agreeme relating to the Muskrat Falls Proincluding:	
4 5		(i) Manishman Linta Labet Daniel	
<i>5</i>		(i) Maritime Link – Joint Devel	opment Agreement;
7		<ul><li>(ii) Energy Access Agreement;</li><li>(iii) Energy and Capacity Agreen</li></ul>	a anti-
8			smission Service Agreement;
9			smission Service Agreement;
10		(vi) Nova Scotia Transmission U	
11		(vii) Joint Operations Agreement:	
12		(viii) Newfoundland and Labradon	
13		(ix) Labrador Island Link Partner	
14		(x) New Brunswick Transmission	·
15		(xi) MEPCO Transmission Right	,
16		(xii) Interconnection Operators A	· · · · · · · · · · · · · · · · · · ·
17		(xiii) Supplemental Agreement; ar	<u> </u>
18		(xiv) Inter-Provincial Agreement	
19		, ,	
20	PUB-Nalcor-018	Please provide copies of all finance	ing agreements relating to the
21		Muskrat Falls Project, including:	
22			
23		(i) Intergovernmental Agreement	nt;
24		(ii) Muskrat Falls Equity Agreer	
25		(iii) Labrador Island Link Equity	
26		(iv) Labrador Transmission Asse	
27		(v) Terms and Conditions of the	
28		(vi) Terms and Conditions of the	
29		(vii) Muskrat Falls Funding Trust	Final Offering Circular.
30	DUD N. L 040	D1 '1 ' C 11 C'	
31	PUB-Nalcor-019	Please provide copies of all finance	ing agreements relating to the
32		Muskrat Falls Project, including:	
33 34		(i) Lohnodon Jolond Link De	ainst Pinsons Assessed
3 <del>4</del> 35		(i) Labrador Island Link Pr November 29, 2013;	oject Finance Agreement -
36			sters Definition Agreement -
37		November 29, 2013;	sters Demintion Agreement -
38		(iii) Muskrat Falls/Labrador	Transmission Assets Project
39		Finance Agreement – Novem	<b>4</b> 7
40			Transmission Assets Masters
41		Definition Agreement – Nov	
42			Labrador Island Link Funding
43		Trust-November 29, 2013;	
44			t Finance Agreement - Second
45		Amended-May 10, 2017;	<i>5</i> · · · · · · · · · · · · · · · · · · ·

1 2		(vii)	Labrador Island Link Masters Definition Agreement –
3		(444)	Second Amended-May 10, 2017;
4		(viii)	Muskrat Falls/Labrador Transmission Assets Project
5		Gw)	Finance Agreement – Second Amended – May 10, 2017;
6		(ix)	Muskrat Falls/Labrador Transmission Assets Masters
7		()	Definition Agreement – Second Amended – May 10, 2017;
8		(x)	Labrador Island Link Federal Loan Guarantee – November 29, 2013;
9		(xi)	Labrador Island Link Federal Loan Guarantee - May 16,
10		( )	2017;
11		(xii)	Muskrat Falls/Labrador Transmission Assets Federal Loan
12		( )	Guarantee – November 29, 2013;
13		(xiii)	Muskrat Falls/Labrador Transmission Assets Federal Loan
14		(/	Guarantee – May 16, 2017;
15		(xiv)	Muskrat Falls Guarantee for Equity Support Agreement –
16		( \)	November 29, 2013;
17		(xv)	Labrador Island Link Guarantee for Equity Support
18			Agreement – November 29, 2013; and
19		(xvi)	Labrador Transmission Assets Guarantee for Equity Support
20			Agreement – November 29, 2013.
21			<i>a</i>
22	PUB-Nalcor-020	Has N	Valcor determined what it believes is an appropriate rate
23		mitiga	tion target in cents per kWh for the rate to be charged
24			stic customers commencing in 2021 (the first year forecast for
25			-service of the Muskrat Falls Project)? If yes, how was such a
26			developed?
27			•
28	PUB-Nalcor-021	Has th	ne Government of Newfoundland and Labrador advised or
29		directe	ed Nalcor Energy or Newfoundland Hydro on any electricity
30		rate m	nitigation policy or target to be used for domestic electricity
31		rates?	
32			
33	PUB-Nalcor-022		r, in its response dated January 9, 2019 to the reports from
34			y and Synapse stated that it has been "an active participant in
35			ate Mitigation Committee, sponsored by the Department of
36			al Resources." Please provide the terms of reference or
37		manda	nte for this committee.
38			
39	PUB-Nalcor-023		er to PUB-Nalcor-022, please list the participants on the Rates
40		Mitiga	ation Committee.
41	NID M. C.		
42	PUB-Nalcor-024		er to PUB-Nalcor-022, please provide copies of the minutes of
43		an me	etings of the Rates Mitigation Committee.

1 2 3 4	PUB-Nalcor-025	Further to PUB-Nalcor-022, please provide all analyses, reports and studies considered by the Rates Mitigation Committee and /or prepared by Nalcor for the Committee.
5 6 7 8 9	PUB-Nalcor-026	Please provide the June 23, 2017 Muskrat Falls Project Update referred to in the September 5, 2018 Reference Questions from the Government of Newfoundland and Labrador. Also provide any update or revision to this Project update, if any. If there has been no revision to date, state when the next update is expected.
11 12 13 14 15	PUB-Nalcor-027	Please provide a table or chart that shows the current (February, 2019) electricity rate (excluding HST) in cents per kWh paid by a domestic customer on the Island Interconnected system and in each Atlantic Province and the rates forecast for each for 2021. In the response include the assumptions used in the calculations.
17 18 19	PUB-Nalcor-028	Please provide a table or chart that shows the current rate paid by a domestic customers in cents per kWh in each Province.
20 21 22 23 24	PUB-Nalcor-029	Please provide Nalcor's current forecast of domestic electricity rates for the period 2019 to 2039, including recovery of all costs associated with the Muskrat Falls Project assuming no rate mitigation policies are implemented.
25 26 27 28 29 30 31	PUB-Nalcor-030	Please provide a forecast of all equity returns the Nalcor Group of Companies forecasts will be paid to each of Nalcor and the Province of Newfoundland and Labrador each year under the current contractual agreements related to the Muskrat Falls Project. In the response explain the rationale or basis for the forecast and the assumptions used for the forecast.
32 33 34 35 36	PUB-Nalcor-031	Further to PUB-Nalcor-030, please provide the impact each year on the forecast domestic electricity rate provided in PUB-Nalcor-029 if the returns forecast for each year are applied to the forecast unmitigated domestic electricity rates.
37 38 39 40	PUB-Nalcor-032	Please provide a forecast of dividends Nalcor forecasts it will receive each year from 2019 to 2039, inclusive from all sources and provide the assumptions used in determining the forecast.
40 41 42 43 44	PUB-Nalcor-033	Further to PUB-Nalcor-032, please provide the impact each year on the forecast domestic electricity rates provided in the response to PUB-Nalcor-029 if the Nalcor dividends forecast for that year are applied to reduce the forecast domestic electricity rates.

1 2 3 4	PUB-Nalcor-034	Please provide a forecast of net export revenues Nalcor forecasts to receive each year for the period 2019 to 2039, inclusive and provide the assumptions used in determining the forecast.
5 6 7 8 9	PUB-Nalcor-035	Further to PUB-Nalcor-034, please provide the impact each year on the forecast domestic electricity rates provided in the response to PUB-Nalcor-029 if the net export revenues forecast for that year are applied to reduce the forecast electricity rates.
10 11 12 13 14 15	PUB-Nalcor-036	Please provide a forecast of any annual guarantee fee payments required by the terms of the agreements relating to the loan guarantees provided by the Government of Canada related to the Muskrat Falls Project and describe the terms that require payment of such fees.
16 17 18 19	PUB-Nalcor-037	Further to PUB-Nalcor-036, please provide the impact each year on the forecast domestic electricity rates provided in the response to PUB-Nalcor-029 if the guarantee fees are eliminated.
20 21 22 23 24	PUB-Nalcor-038	Please provide a forecast of any sinking fund payments required by the terms of the financing agreements related to the Muskrat Falls Project. In the response also explain the terms of the agreements that require such payments.
25 26 27 28 29	PUB-Nalcor-039	Further to PUB-Nalcor-038, please provide the impact each year on the forecast domestic electricity rates provided in the response to PUB-Nalcor-029 if sinking fund payments under the financing agreements are eliminated.
30 31 32 33 34 35	PUB-Nalcor-040	Further to PUB-Nalcor-038, please provide the impact each year on the forecast domestic electricity rates provided in the response to PUB-Nalcor-029 if sinking fund payments are deferred for payment from the period 2021-2030 to 2030-2040. In the response provide the assumptions used in calculating the response.
36 37 38 39 40	PUB-Nalcor-041	Provide a forecast of any interest payments required by the terms of the financing agreements for the Muskrat Falls Project to be paid each year. In the response also explain the terms of the agreement requiring such payments.
41 42 43 44	PUB-Nalcor-042	Further to PUB-Nalcor-041, please provide the impact each year on the forecast domestic electricity rates provided in the response to PUB-Nalcor-029 if the interest payments are eliminated.
44 45 46	PUB-Nalcor-043	Has Nalcor considered the implications for the unmitigated revenue requirement required to recover the costs of the Muskrat Falls

1 2 3 4		Project of extending the amortization period for the Muskrat Falls Project assets? If yes, please provide copies of any reports or studies completed.
4 5 6 7 8	PUB-Nalcor-044	Please provide the schedule of power purchases by Newfoundland Hydro from Muskrat Falls over the term of the agreement and the assumptions used in the forecast.
9 10 11 12 13 14	PUB-Nalcor-045	Please provide the current debt and equity components of the Muskrat Falls Project and the amount of additional debt that can be incurred to maximize the debt/equity ratios for the Project. What implications would the issuance of additional debt have for rate mitigation?
15 16 17	PUB-Nalcor-046	Please provide a detailed schedule of the forecast revenue requirement for the Muskrat Falls Project from 2020 to 2039, including the assumptions used to prepare the forecast.
18 19 20 21	PUB-Nalcor-047	Please provide copies of agreements relating to the Muskrat Falls Project that relate to the sharing of staff, funds and resources among the companies in the Nalcor Group.
22 23 24 25 26	PUB-Nalcor-048	Please provide copies of agreements between Nalcor Energy and any related or associated company, including Churchill Falls (Labrador) Company which provides for services related to the Muskrat Falls Project.
27 28 29 30	PUB-Nalcor-049	Please provide the forecast revenue requirements for the total Island Interconnected system for the period 2019 to 2039, inclusive and include the assumptions used in the preparation of the forecast.
31 32 33 34 35 36 37	PUB-Nalcor-050	Please provide a detailed breakdown of the forecast operating and maintenance costs (O&M) for the Muskrat Falls Project which were forecast in the June 23, 2017 Muskrat Falls Project Update to have increased from \$34 million to \$107 million and provide the most recent forecast of the O&M costs, explaining the variances from the June 23, 2017 forecast to the current forecast.
38 39 40 41	PUB-Nalcor-051	Further to the response to PUB-Nalcor-050, please explain in detail the reasons for the increase in O&M for the Muskrat Falls Project from \$34 million to \$107 million.
41 42 43 44	PUB-Nalcor-052	Please provide a table showing the amount of revenue requirement for rate mitigation required for each year from 2021 to 2030 to smooth out rates over this period using separate scenarios for 14

1 cents to 18 cents per kWh escalating each year until the forecast 2 "unmitigated" rate is achieved in 2030. 3 4 Please provide a table showing the amount of revenue requirement PUB-Nalcor-053 5 for rate mitigation required for each year from 2021 to 2030 using 6 separate scenarios for current domestic rates, and domestic rates at 7 16 cents to 18 cents per kWh in 2021 escalating at 2.25% per year 8 until 2030. Include any underlying assumptions used. 9 10 PUB-Nalcor-054 Please provide a table that shows for each year 2019 to 2030 Nalcor's forecast of the unmitigated revenue requirement, the 11 12 revenue requirement with Nalcor dividends applied, the revenue 13 requirement if the domestic electricity rate is set at 17 cents per kWh 14 and the impact on the unmitigated revenue requirement of each of 15 the elimination of the guarantee fee, the sinking fund payments and 16 interest payments. 17 18 PUB-Nalcor-055 Please provide a table that shows for each year 2019 to 2030, the 19 forecast domestic electricity rate, the rate with Nalcor dividends 20 applied to offset the rate, and the rate with both the Nalcor dividends 21 applied and sinking fund payments eliminated. 22 23 PUB-Nalcor-056 During Newfoundland Hydro's 2017 General Rate Application it was noted that approximately \$60 to \$70 million would reduce 24 domestic electricity rates by one cent per kWh. Please confirm if 25 26 this is an appropriate guideline to consider in the discussions and 27 analysis for rate mitigation. 28 29 PUB-Nalcor-057 Please provide Newfoundland Hydro's monthly load (GWh) and 30 peak demand (MW) for both the Island Interconnected System ("IIS") and the Labrador Interconnected System ("LIS") broken 31 down by rate class for the period 2008 to 2018 and forecast for 2019 32 to 2030, inclusive. For each of the two systems (IIS and LIS) provide 33 34 a breakdown between Hydro sales and Hydro system losses for 35 GWh load and MW peak demand by month. 36 37 PUB-Nalcor-058 Please provide a copy of the Five Year Conservation Plan for 2016 38 to 2020 that has been filed with the Board. 39 40 PUB-Nalcor-059 Further to PUB-Nalcor-058, please provide copies of any reports 41 filed with the Board in relation to this Plan, including any progress 42 reports, evaluation studies and cost recovery related filings for the 43 programs.

1 2	PUB-Nalcor-060	Please provide the following information regarding historical energy efficiency and conservation programs broken out by program
3		and by year, where applicable, for the period 2009 to 2018:
4		(i) Budgets and expenditures;
5 6		(ii) Savings (peak demand, first year and lifetime savings for
7		electricity; first year and lifetime savings for other fuels); (iii) Average measure life (years);
8		(iv) Number of customers eligible for the program;
9		(v) Number of customers participating in the program;
10		(vi) Cost effectiveness results, assumptions, and methodology,
11		including avoided cost information; and
12		(vii) A description of the cost recovery mechanism in these
13		programs, and what costs are recovered.
14 15	PUB-Nalcor-061	Please provide the following information regarding current and
16	TOD-IVAICOI-VOI	future energy efficiency and conservation programs broken out by
17		program and by year, where applicable, for the period 2019 to 2030;
18		1 0 ,, , , , , , , , , , , , , , , , , ,
19		(i) Budgets;
20		(ii) Savings (peak demand, first year, and lifetime savings for
21		electricity; first year and lifetime savings for other fuels);
22		(iii) Average measure life (years);
23 24		<ul><li>(iv) Number of customers eligible for the program;</li><li>(v) Number of customers participating in the program;</li></ul>
25		(vi) Cost effectiveness results, assumptions, and methodology,
26		including avoided cost information;
27		(vii) A description of the cost recovery mechanism in these
28		programs, and what costs are recovered.
29	DVD 31 1 0 64	
30	PUB-Nalcor-062	In a tabular format, please provide the forecast market prices by
31 32		month and on/off peak periods for potential export of Muskrat Falls
32 33		Project power, post commissioning to 2039, including the following; all forecast market price points, (e.g. Massachusetts
34		HUB, New Brunswick, Nova Scotia, Quebec, New York) as
35		applicable; information on losses and tariff cost assumptions
36		contained in the forecast; and description of product (e.g. non-firm
37		energy, firm energy, capacity and other).
38		
39	PUB-Nalcor-063	Please provide the following in a spreadsheet format for all sources
40 41		of export power for the period 2020 to 2039, including the following:
42		ionowing,
43		(i) The quantity in GWh of excess energy exports, by location
44		by month, and for on-peak and off-peak periods;
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

1 2		(ii) The quantity of losses in GWh associated with the export quantity;
3		(iii) The monthly quantity (MW) associated with exports for each
4		month and each on-peak and off-peak period for each year;
5		(iv) The prices, by location, by month, and by on-peak and off-
6		peak period; and
7		(v) The forecast operating and administrative costs, and any
8		other computations that are required to provide the end result
9		of the net export revenue reported by Nalcor and
10		Newfoundland Hydro.
11		·
12	PUB-Nalcor-064	Please provide any reports that were prepared by or for Nalcor in the
13		past two years describing the outlook for the marketing of surplus
14		Muskrat Falls Project power.
15		
16	PUB-Nalcor-065	Please provide the historical export and import price and quantities
17		to/from Nova Scotia, by on/off peak, by month since the
18		commissioning of the Maritime Link. Note and explain any other
19		additional charges or terms that would affect the overall valuation
20		of exported or imported energy.
21	DIID N. I. O.C.	71 11 1 1 1
22	PUB-Nalcor-066	Please provide the forecast export and import price and quantities
23		to/from Nova Scotia via the Maritime Link, by on/off peak, by
24		month through 2039 (or available). Note and explain any other
25 26		additional charges or terms that would affect the overall valuation
26 27		of exported or imported energy.
28	PUB-Nalcor-067	Please provide the historical expert and impact quantities in all the
29	1 OD-Marcor-00/	Please provide the historical export and import quantities, including the overall losses incurred, to/from Labrador via the Labrador Island
30		Link ("LIL") by on/off peak, by month since the completion of the
31		LIL. If prices or costs are associated with these flows, please provide
32		and explain the sources for such prices or costs.
33		and outplain and boaroos for buon prices of costs.
34	PUB-Nalcor-068	Please provide the forecast export and import prices and quantities
35		to/from Labrador via the LIL and from Muskrat Falls to Churchill
36		Falls via the Labrador Transmission Assets ("LTA"), by on/off
37		peak, by month through 2039 (or available).
38		1 , , , , , , , , , , , , , , , , , , ,
39	PUB-Nalcor-069	Please provide the historical export and import quantities to/from
40		Quebec (or other destinations via Quebec) from/to Labrador, by
41		on/off peak period, by month through the end of 2018.
42		
43	PUB-Nalcor-070	Please provide the forecast export and import quantities to/from
44		Quebec (or other destinations via Quebec) from/to Labrador, by
45		on/off peak period, by month from 2019 through 2039 (or available).

1 2 3 4 5	PUB-Nalcor-071	Please provide any recent reports or analyses conducted by Newfoundland Hydro assessing electrification possibilities for the Province. Please provide any further documentation Newfoundland Hydro may have on the prospects for, or implications of, increased electrification of end uses (transport, buildings, industry).
7 8 9 10 11 12	PUB-Nalcor-072	Please provide any summary data Newfoundland Hydro has on the percentage of residences and commercial businesses that use electric heat as the primary heating system and on the proportion of electric heating systems that use heat pumps in addition to or in lieu of electric resistance heating.
13 14 15 16	PUB-Nalcor-073	Please provide Newfoundland Hydro's system hourly load profile (8760) for a recent year, and as available provide hourly profiles for the residential, commercial, and industrial sector aggregate loads.
17 18 19 20	PUB-Nalcor-074	Please provide any Newfoundland Hydro load forecast estimates reflecting changes in load due to different future retail price projections (i.e., estimation of underlying elasticity effects) and any explanations for the underlying rationale for such projections.

**DATED** at St. John's, Newfoundland this 7<sup>th</sup> day of February, 2019.

BOARD OF COMMISSIONERS OF PUBLIC UTILITIES

Sara Kean

Assistant Board Secretary